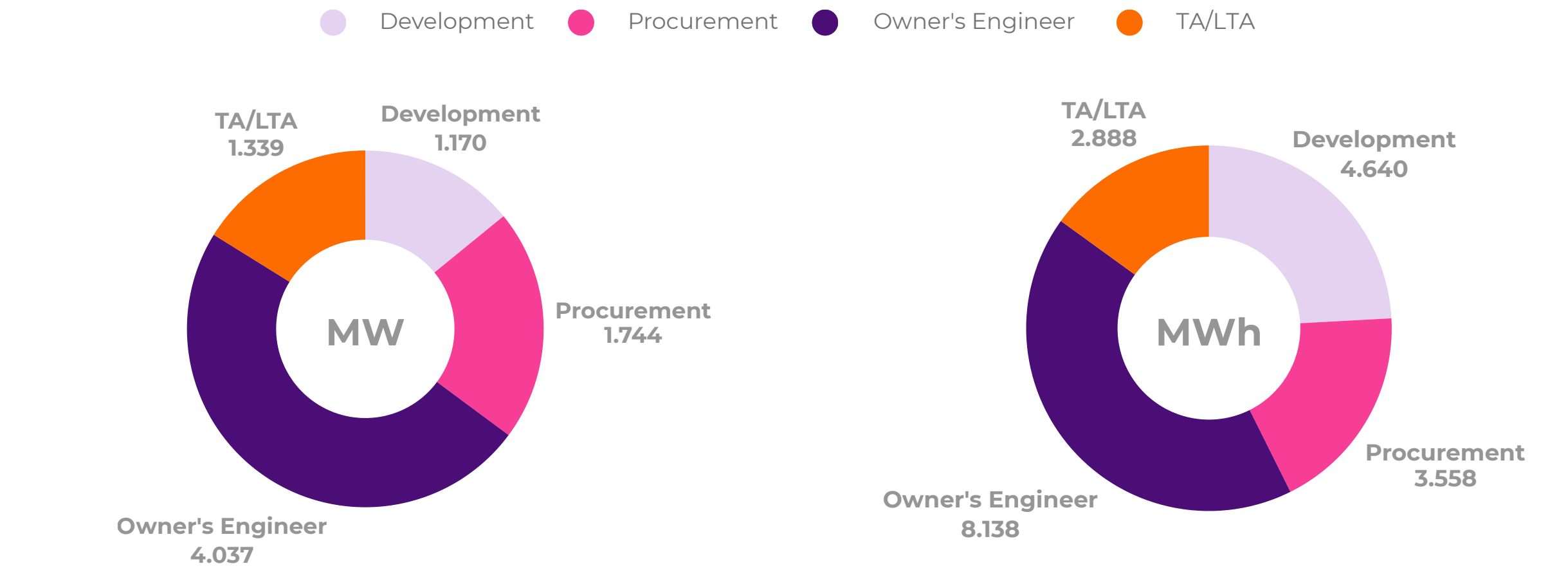


SCOPE OF WORK



BATTERY CELL EXPERIENCE

|           |         |        |                       |         |
|-----------|---------|--------|-----------------------|---------|
| CATL      | Hithium | SAFT   | LGChem                | CSES    |
| Panasonic | Samsung | Narada | CALB (inc. long life) | GanFeng |
|           | EVE     | Rept   | Envision              |         |

| Company                                            | Location                 | Size MW | Size MWh | Scope                                  | BESS Provider                                                  | Project description                                                                                                                                                                                                                                                                                       |
|----------------------------------------------------|--------------------------|---------|----------|----------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Development                                        |                          | 1170    | 4640     |                                        |                                                                |                                                                                                                                                                                                                                                                                                           |
| Green Hedge Deutschland GmbH                       | Germany                  | 50      | 200      | Development                            | Various                                                        | BESS design support for municipality permitting across Germany                                                                                                                                                                                                                                            |
| Confidential                                       | Germany                  | 120     | 440      | Development                            | Unknown                                                        | Development support for 2 x BESS projects in Germany                                                                                                                                                                                                                                                      |
| Investment Group                                   | Germany                  | 1000    | 4000     | Development                            | CSES                                                           | BESS design support for municipality and building permitting in Germany                                                                                                                                                                                                                                   |
| Procurement                                        |                          | 1744    | 3558     |                                        |                                                                |                                                                                                                                                                                                                                                                                                           |
| Confidential                                       | Germany                  | 60      | 240      | Developer/Owner. Contract Negotiations | BSA & BOP contract negotiations ongoing                        | Main BESS technical lead for the contract negotiations, BSA and BOP agreements, of a 60 MW x 240 MWh (4-hour system) BESS project located in Germany.                                                                                                                                                     |
| Confidential                                       | Germany                  | 90      | 180      | Developer/Owner. Contract Negotiations | CATL, Power Electronic (PCS), BOP Contractor                   | Main BESS technical lead for the contract negotiations, BSA and BOP agreements, of 2 x BESS projects in Germany, 60 MW x 120 MWh and 30 MW x 60 MWh.                                                                                                                                                      |
| Confidential                                       | UK, Scotland             | 1000    | 2000     | Developer/Owner. Contract Negotiations | Canadian Solar Energy System (CSES), Power Electronic (PCS)    | Main BESS technical lead for the contract negotiations of 2 x 500 MW / 1000 MWh BESS projects. Additionally, supporting during the OE phase.                                                                                                                                                              |
| European Energy                                    | UK, England              | 50      | 100      | Developer/Owner. Contract Negotiations | Tender stage                                                   | Main BESS technical lead for the contract negotiations for the BESS side of the co-located solar PV (65 MWp) + BESS (50 MW / 100 MWh) connected to NGET in the UK.                                                                                                                                        |
| Elements Green                                     | UK, England              | 360     | 790      | Developer/Owner. Contract Negotiations | Hithium, NR (PCS)                                              | Main BESS technical lead for the contract negotiations of the 360 MW / 720 MWh BESS project connecting to the transmission in the UK.                                                                                                                                                                     |
| Confidential                                       | Germany                  | 34      | 68       | Developer/Owner. Contract Negotiations | CATL, Power Electronic (PCS)                                   | Main BESS technical lead for the contract negotiations, BSA and BOP agreements, for two BESS projects located in Germany, each with 17 MW / 34 MWh capacities.                                                                                                                                            |
| Confidential                                       | UK, England              | 300     | 600      | Developer/Owner. Contract Negotiations | Tesla, Envision, GE, Siemens, Sungrow (G1), Trina Storage, AVK | Over a year in negotiations, aiming NTP mid-Feb 2024, Owner's Engineer (future work). 400 kV connection (transmission). The main technical lead supporting the overall project technical specifications, the batteries and PCS elements. Contract negotiations in both technical and commercial elements. |
| Owner's Engineer                                   |                          | 4037    | 8138     |                                        |                                                                |                                                                                                                                                                                                                                                                                                           |
| Elements Green                                     | UK, England              | 360     | 720      | Owner's Engineer                       | Hithium, NR (PCS)                                              | Owner's Engineers providing support to Element's Green delivery team, with a primary focus on supervising the BESS supply scope and ensuring comprehensive project integration and commissioning. Energisation is expected to happen in Q2 2027.                                                          |
| European Energy                                    | Lithuania and UK         | 100     | 200      | Owner's Engineer                       | Tender stage                                                   | Support Danish developer with two BESS projects, one in the UK and another in Lithuania. BESS technical lead, writing technical specifications and leading the contract negotiations from the techno commercial angle.                                                                                    |
| Confidential                                       | UK, Scotland             | 1500    | 3000     | Owner's Engineer                       | Canadian Solar Energy System (CSES), Power Electronic (PCS)    | 3 x 500 MW / 1000 MWh in Scotland, UK. One of the main technical BESS leads during construction, the energisation is expected by mid-2026 for one project and end of 2027 for the other two projects.                                                                                                     |
| Atlantic Green                                     | UK, England              | 300     | 600      | Owner's Engineer                       | Various                                                        | Main technical BESS lead during contract negotiation. Started with detailed design review and energisation by mid-2026.                                                                                                                                                                                   |
| Confidential                                       | UK, Scotland             | 1200    | 2400     | Owner's Engineer                       | CATL (EnerC+), General Electric (MV skids)                     | 3 x 400 MW / 800 MWh in Scotland, UK. Main technical BESS lead during contract negotiation. Starting detailed design by the end of 2024 and energisation by mid-2026.                                                                                                                                     |
| Confidential                                       | UK, England              | 14      | 28       | Owner's Engineer                       | Tesla (Megapack XL)                                            | Main technical lead writing the technical specifications. Construction monitoring support and BESS commissioning lead (owner side). Expected energisation March 2024. Works completed.                                                                                                                    |
| Confidential                                       | UK, England              | 16      | 32       | Owner's Engineer                       | Tesla (Megapack XL)                                            | Main technical lead writing the technical specifications Construction monitoring support and commissioning BESS lead (owner side). Expected energisation April 2024. Works completed.                                                                                                                     |
| Confidential                                       | UK, England              | 28      | 56       | Owner's Engineer                       | Trina Storage (Elementa), Power Electronics (MV skids)         | One of the first co-located BESS with solar PV to be energised in the UK. BESS commissioning engineer (owner side). Energisation Feb 2024. Works completed.                                                                                                                                               |
| Confidential                                       | South Africa             | 60      | 240      | Owner's Engineer                       | CATL (EnerOne), Power Electronics (MV skids)                   | BESS technical lead in contract negotiation BESS commissioning lead (owner side). 2 projects operational as Oct 2023. 2 projects to be energised in mid 2024. Works completed.                                                                                                                            |
| Confidential                                       | UK, England              | 250     | 500      | Owner's Engineer                       | Envision                                                       | 275 kV connection (transmission). BESS technical lead for extension of the existing BESS project. Project awaiting FID.                                                                                                                                                                                   |
| Confidential                                       | Republic of Ireland      | 64      | 32       | O&M Monitoring                         | Samsung, SMA (PCS)                                             | Supported the LTA for performance and revenue reviews. Works finished                                                                                                                                                                                                                                     |
| Confidential                                       | Various                  | 100     | 200      | Owner's Engineer - O&M Monitoring      | BYD; CATL (EnerC), GE (PCS)                                    | Supported as BESS inspector and warranty claims. My works finished.                                                                                                                                                                                                                                       |
| Confidential                                       | Philippines              | 20      | 80       | Owner Support                          | Confidential                                                   | BESS technical lead working on behalf of the owner in reviewing OEM root-cause analysis of fire and explosion of one battery container. Work completed in 2022.                                                                                                                                           |
| Confidential                                       | UK, Scotland             | 25      | 50       | Owner Support                          | Confidential                                                   | Supporting owner with transportation and disposal strategies of burnt batteries. Works completed in 2023.                                                                                                                                                                                                 |
| TA/LTA                                             |                          | 1339    | 2888     |                                        |                                                                |                                                                                                                                                                                                                                                                                                           |
| Confidential                                       | UK, England              | 120     | 240      | RTMA LTDD                              | Sungrow                                                        | Co-located BESS with solar PV. Supported the lender with review and risk identification from the techno-commercial angle related to the agreements negotiated with theRoute-to-Market Agreement providers under the Tolling Agreement, Floor and Tooling-only agreements, split into two RTMs.            |
| Confidential                                       | Jedwabno, Poland         | 150     | 150      | LTDD                                   | Sungrow                                                        | Supported lender technical due diligence as BESS Expert. Finance process expected to be completed in December 2025.                                                                                                                                                                                       |
| Confidential                                       | Antofagasta , Chile      | 139     | 638      | LTDD                                   | Sungrow                                                        | Co-located BESS (claimed to be the largest BESS in South America) with solar PV (180MWac). Supported lender technical due diligence as BESS Expert. Finance secured in 2023. Works completed.                                                                                                             |
| Confidential                                       | UK, England              | 30      | 60       | LTDD                                   | Canadian Solar Inc.                                            | Co-located BESS with solar PV. Supported lender technical due diligence as BESS lead engineer. Expected energisation March/May 2024. Works completed.                                                                                                                                                     |
| Confidential                                       | UK, England              | 900     | 1800     | Vendor's DD                            | Unknown                                                        | OCGT grid conversion to BESS Vendor TDD. BESS & Grid connection tech lead. Works completed.                                                                                                                                                                                                               |
| Quality Assurance / Factory Acceptance Tests (FAT) |                          |         |          |                                        |                                                                |                                                                                                                                                                                                                                                                                                           |
| Confidential                                       | Suzhou, China            | 5       | 10       | Owner Support                          | Envision                                                       | Twin MV skid FAT witnessing for a large transmission project in the UK. The FAT witnessingincluded the PCS and the MV transformer.                                                                                                                                                                        |
| Confidential                                       | UK, Scotland             | Various | Various  | Owner Support                          | BYD                                                            | 3 sets of FAT for 3 BESS projects in the UK, including batteries and PCS. Remote assistance to local Chinese inspectors. Works completed in 2023.                                                                                                                                                         |
| Confidential                                       | Suzhou and Dafeng, China | 500     | 1000     | Owner Support                          | CSES                                                           | 3 batches of FATs during three separate FATs, including full system within the battery containers, in addition to performance analytics. Works completed in 2025.                                                                                                                                         |
| Confidential                                       | Valencia, Spain.         | 500     | 1000     | Owner Support                          | PowerElectronics                                               | 1 set of FAT for the PCS, MV transformer and ring-main unit. Works completed in 2025.                                                                                                                                                                                                                     |
| Confidential                                       | Online                   | 1,5     | 6        | Owner Support                          | HoyPower (EVE cells)                                           | 1 set of FAT for 1 BESS project in Mozambique, including only batteries. Virtual FAT. Works completed in 2023.                                                                                                                                                                                            |
| Confidential                                       | Italy                    | 17 kVA  | N/A      | Owner Support                          | GEC Elettronica Industriale                                    | 2 sets of FAT for UPS (including inverter and rectifier, excluding batteries)Infor 2 BESS projects in South Africa. Factory FAT. Works completed in 2023.                                                                                                                                                 |
| Blanboz Internal                                   | Nanning, China           | N/A     | N/A      | Internal                               | BYD                                                            | Factory quality assurance auditing. Works completed in 2025.                                                                                                                                                                                                                                              |
| Blanboz Internal                                   | Xiamen, China            | N/A     | N/A      | Internal                               | Hithium                                                        | Factory quality assurance auditing. Works completed in 2025.                                                                                                                                                                                                                                              |

QUALITY ASSURANCE / COMMISSIONING SUPPORT

| Company      | Location           | Size MW | Size MWh | Scope            | BESS Provider                                               | Project description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|--------------|--------------------|---------|----------|------------------|-------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Confidential | UK, England        | 14      | 28       | Owner's Engineer | Tesla (Megapack XL)                                         | <p>Part of the team of Owner's Engineers for a 14 MW/28 MWh BESS project in England, UK, utilising Tesla Megapack XL technology, we delivered critical oversight during the 2024 commissioning phase.</p> <p>We expertly witnessed both cold and hot commissioning processes, ensuring seamless execution of pre-energisation checks and live system integration. Our rigorous evaluation of Site Acceptance Test (SAT) performance against stringent contract specifications guaranteed compliance and operational reliability, facilitating the project's successful completion.</p> <p>A pivotal contribution was our leadership in the root cause analysis of a major arc-flash incident caused by MV transformer malfunctions. Leveraging our deep technical expertise, we conducted a thorough investigation, identifying critical failure modes and coordinating with stakeholders to implement robust corrective measures. This ensured the restoration of safe operations and compliance with safety standards, mitigating risks for the project and its stakeholders. Our proactive approach and precise documentation were instrumental in achieving project milestones on schedule in 2024, reinforcing our proven ability to deliver high-quality outcomes in complex BESS commissioning environments.</p> |
| Confidential | UK, England        | 16      | 32       | Owner's Engineer | Tesla (Megapack XL)                                         | Same scope as project above.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Confidential | UK, England        | 28      | 56       | Owner's Engineer | Trina Storage (Elementa 1), Power Electronics (MV skids)    | <p>As part of the Owner's Engineer team for a 28 MW/56 MWh BESS project in England, UK, utilising Trina Storage Elementa 1 and Power Electronics MV skids, we delivered expert supervision during the 2024 commissioning phase. We thoroughly reviewed inspection test plans, implementing key enhancements to optimise owner outcomes. Our meticulous witnessing of delivery acceptance tests, cold, and hot commissioning ensured full compliance with technical specifications.</p> <p>During the delivery acceptance test, we identified non-compliant LV AC feeder cable colouring in battery containers, violating BS 7671 (17th edition), and drove swift rectification. Additionally, our deep expertise in BS 7671 inspection and testing revealed polarity issues in connections between PCS and battery containers, enabling timely corrections for safe energisation.</p> <p>Our proactive approach and technical precision ensured the successful commissioning of our projects.</p> <p>Our thorough evaluation of SAT performance against contract requirements was critical in securing the Taking Over Certificate, confirming operational readiness and contractual compliance. Completed in 2024, my precise and proactive approach ensured project success and stakeholder confidence.</p>           |
| Confidential | South Africa       | 60      | 240      | Owner's Engineer | CATL (EnerOne), Power Electronics (MV skids)                | As part of the team of Owner's Engineer for three BESS projects in South Africa, utilising CATL EnerOne and Power Electronics MV skids, we expertly conducted SATs and performed performance test reviews against contract parameters in 2023. Our work ensured compliance with specifications, enabling successful commissioning and operational validation for both projects.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Confidential | UK, Scotland       | 1500    | 3000     | Owner's Engineer | Canedian Solar Energy System (CSES), Power Electronic (PCS) | <p>As Owner's Engineer for three 500 MW/1000 MWh BESS projects in Scotland, Utotallingling 1500 MW/3000 MWh), utilising Canadian Solar Energy Systems and Power Electronics PCS, Blanboz is engaged to conduct rigorous Taking Over Certification pre-requisite audits and performance test reviews. For the first project, set to be energised by December 2025, Our deliverable is to provide comprehensive audits ensure plant readiness and compliance with contract specifications.</p> <p>Similar engagements for the remaining two projects, expected to conclude by mid-2027, underscore our expertise in managing large-scale BESS commissioning.</p> <p>Additionally, Blanboz is negotiating a role to audit projects full compliance with NFPA 855 and IEC 62933-5-3 Section 8, leveraging our deep knowledge of safety and performance standards to validate design and construction integrity.</p>                                                                                                                                                                                                                                                                                                                                                                                                         |
| Confidential | UK, Wales          | 120     | 240      | Owner's Engineer | CATL (EnerC +), SMA (MVPS)                                  | <p>Our team has been selected to provide Owner's Engineering services for commissioning support of a 120 MW / 240 MWh BESS in the UK, utilising CATL EnerC+ and SMA MVPS technologies. This significant project is advancing toward mechanical and cold commissioning in Q3 2025. Despite challenges with grid connectivity, we are proactively collaborating with stakeholders to facilitate hot commissioning using generators, ensuring project momentum. Depending on agreements with the grid operator and contractors, energisation is anticipated by the end of 2025 or Q2 2026 if grid delays persist. Our role includes witnessing cold and hot commissioning, as well as providing a comprehensive review of the testing and results against the Taking Over requirements under the BESS supply agreement, leveraging our expertise to ensure successful project delivery.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Confidential | Cuamba, Mozambique | 6       | 24       | Owner's Engineer | HoyPower (EVE) / SMA (PCS)                                  | <p>As an Owner's Engineer for a 6 MW/24 MWh BESS project in Cuamba, Mozambique, using HoyPower (EVE cells) and SMA PCS, we provided expert remote support in 2023. We meticulously witnessed SAT and conducted performance test reviews against contract parameters, ensuring compliance and operational reliability. Our efficient remote oversight and precise documentation enabled successful project validation, demonstrating our ability to deliver high-quality BESS commissioning outcomes under challenging conditions.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |